

Webcast and Conference call 28 April 2015

## YE 2014 IFRS Results

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From good to great — **one Bank** 

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## **Overview**

#### **Key Highlights**

- #15 bank in Russia by total assets<sup>1</sup>
- #5 privately owned bank in Russia by total assets<sup>1</sup>
- Corporate banking, servicing over 15,000 active corporate banking clients<sup>2</sup>
- Retail banking, servicing approx. 790,000 retail banking clients<sup>2</sup>
- 58 offices and 31 cash offices, c. 5,600 payment terminals and over 800 ATMs in Moscow Area<sup>3</sup>
- Approx. 4,500 employees<sup>3</sup>
- Credit ratings: BB from Fitch, BB- from S&P, B1 from Moody's
- Shareholders' structure diversified with globally recognized international investors EBRD and IFC controlling 13.8% stake



Bank of The Year in Russia in 2014 by The Banker

Best Bank in Russia, Awards for Excellence 2014, by Euromoney magazine



Bank of The Year 2013 by Banki.ru



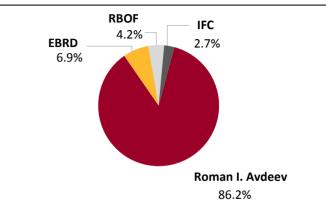
Interfax-100 ranking as of 1 April 2015
As of 1 January 2015
As of 1 January 2015

4) Calculated according to Basel III regulations for 2013 and 2014

#### **Key Financials**

Balance sheet (RUB bln)	2012	2013	2014
Total Assets	308.7	454.2	584.8
Gross Loans	205.9	317.9	394.2
Customer Deposits	189.0	274.9	334.9
Shareholder's Equity	39.3	50.7	60.0
Key Ratios			
NPL 90+ / Gross Loans	1.0%	1.3%	2.3%
Tier 1 (Basel III) <sup>4</sup>	13.4%	10.2%	10.5%
Income Statement (RUB bln)	YE2012	YE2013	YE2014
Net interest income (before provisions)	12.2	17.4	25.8
Net Income	5.8	8.9	5.6
Key Ratios			
	0.00/	2.4%	1.1%
RoAA	2.2%	Z.470	1.1/0
RoAA RoAE	2.2% 18.2%	2.4%	10.1%
-			

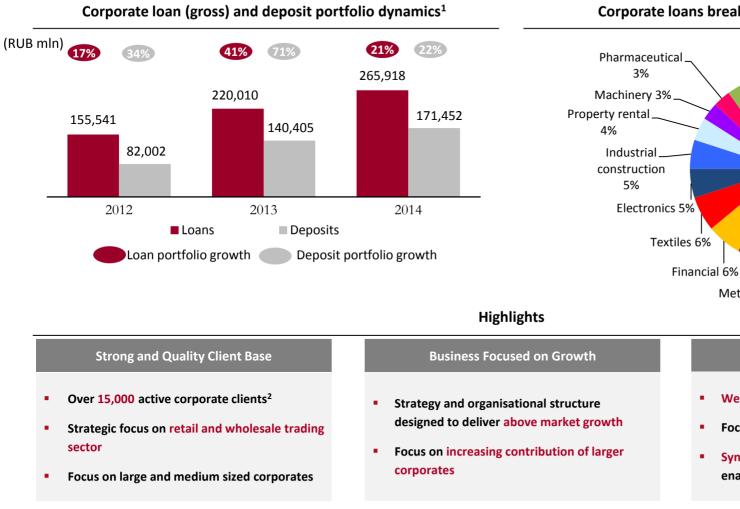
#### **Supportive Shareholders**



## **Corporate banking: strong niche market player**

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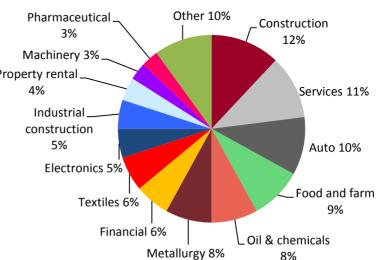
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1) Source: IFRS financial statements

2) Company data: as of 31.03.2015

Corporate loans breakdown by industry<sup>1</sup> (2014)

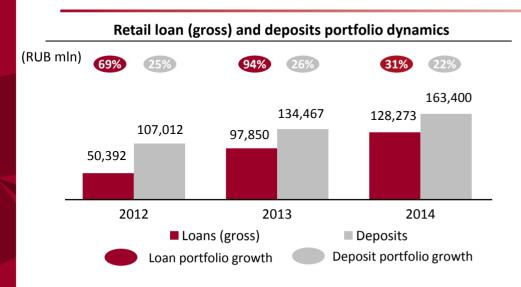


#### **Risk Management as Key Priority**

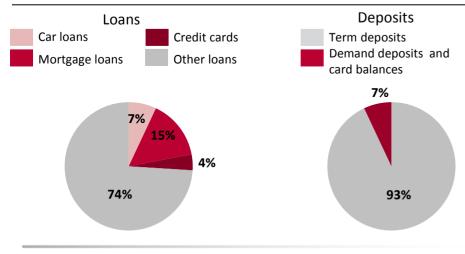
- Well-diversified loan portfolio
- Focus on shorter term lending
- Synergies with cash handling business, enabling effective credit monitoring

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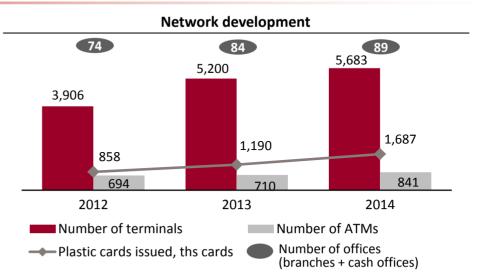
## **Retail banking: retail expansion well underway**



#### Breakdown by type





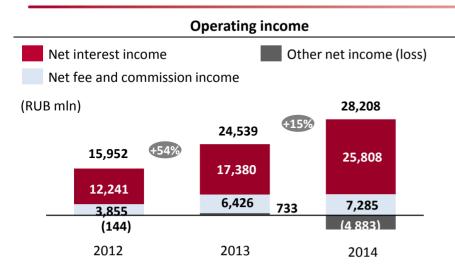


#### Key developments and strategy

- Retail banking share in the loan portfolio remained at the level of 33% as at YE2014
- Target market segments are consumer loans and mortgage loans
- Total number of retail customers is approx. 790 ths (approx. 640 ths as at YE2013)
- 12th largest bank in retail deposits in Russia (Expert RA, as at 1 March 2015)

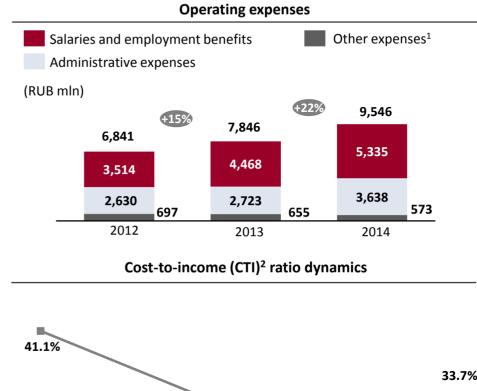


# Income and Expenses: CTI ratio of 33.7% driven by strong earnings and operational efficiency



#### **Key developments**

- NIM increased to 5.8% in YE2014 (5.2% for YE2013)
- RoAA and RoAE reduced in YE2014 to 1.1% and 10.1% respectively (2.4% and 20.1% in YE2013)
- Loan portfolio sustainable growth (+24.0% in 2014 and +54.4% in 2013) together with expanding retail lending and efficient repricing are the main drivers of increase in net interest income
- Fee and commission income growth is based primarily on commissions from plastic cards (increased by 143.2% compared to YE2013), guarantees and letters of credit (increased by 48.7%) and settlements and wire transfers (increased by 33.2%)
- CTI of 33.7% is one of the lowest in the Russi sector



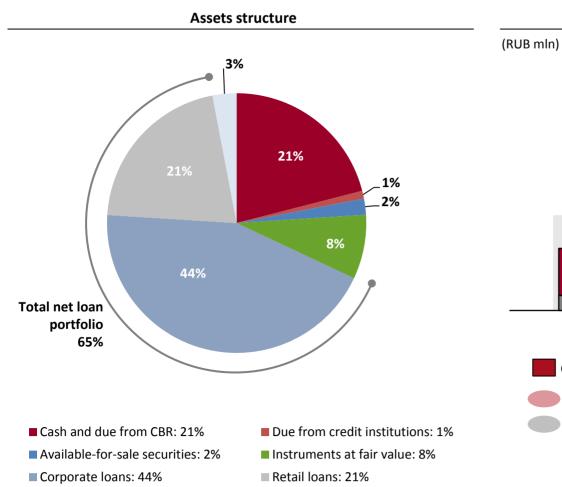
41.1% 33.7% 31.2% 2012 2013 2014

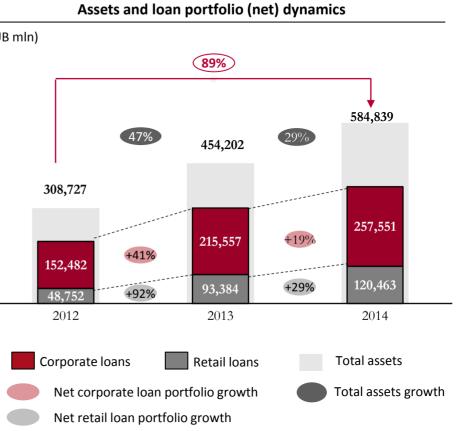
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Source: IFRS financial statements

1) Other expenses consist of depreciation of property and equipment and of provision for impairment of other assets and credit related commitments 2) Cost-to-income (CTI) ratio is calculated as operating expenses less other provisions divided by operating income before loan loss provisions 8

## Assets: growing asset base with focus on high quality



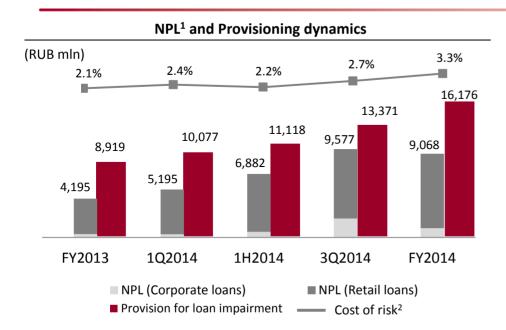




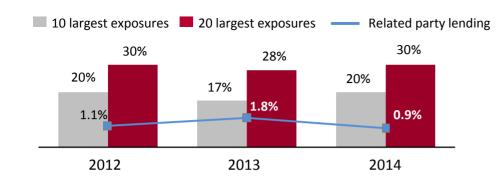
Other: 3%

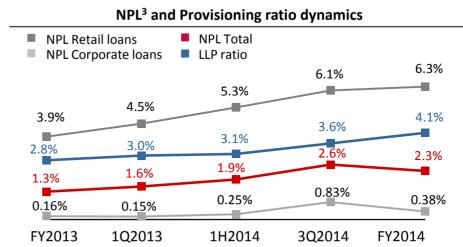
Source: IFRS financial statements

## Loan portfolio expands while retaining strong quality metrics

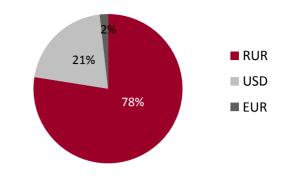


#### Largest exposures and related party lending (% of total equity)





Loan portfolio structure by currency

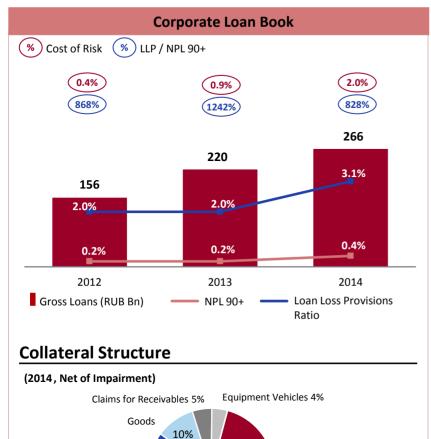




Source: IFRS financial statements

NPLs are loans with payments that are overdue >90 days (figure does not include renegotiated loans)
Cost of risk is calculated as impairment allowance net charge (annualised) to average loan portfolio for the period
NPLs are calculated relative to the relevant loan product

## High quality loan book conservatively provisioned



43% Guarantees and No Collateral (Including Loans Secured by Cash Collected)

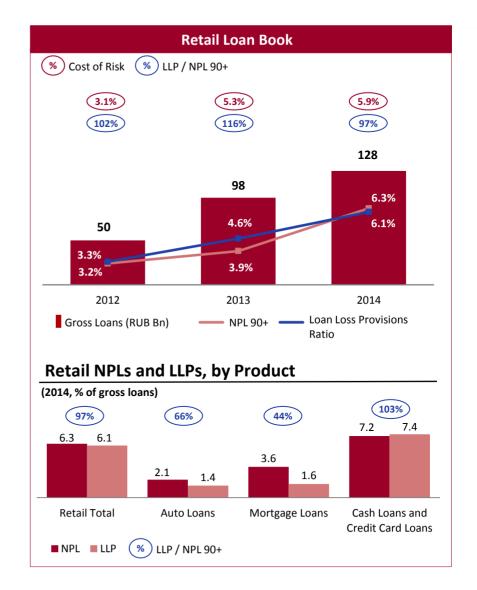


Securities

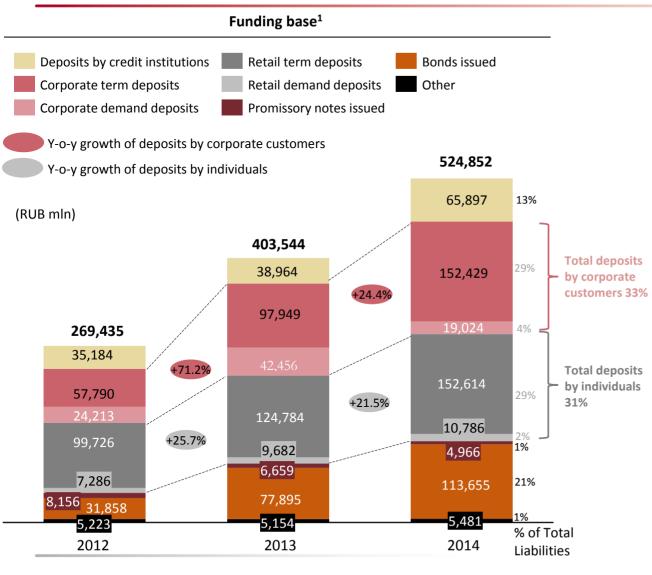
12%

Real Estate

**K** Source: audited IFRS accounts for 2012-2014



## Well balanced funding structure

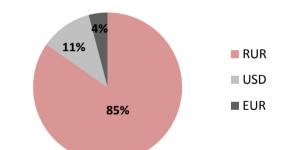


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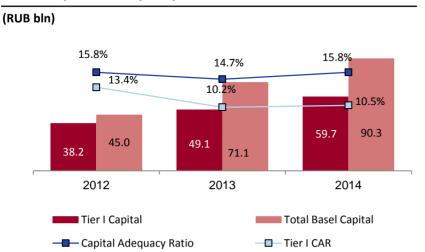
Source: IFRS financial statements 1) Equals to liabilities

- Customer deposits represent 64% of total liabilities
- Funding from CBR represents only 2% of total liabilities
- In the reporting period the following bonds were issued:
  - In July 2014, the Bank placed 5-year exchangetraded bonds series BO-10 and BO-11, with a face value of RUB 5 bln each.
  - In December 2014, the Bank placed three additional issues of BO-11 with a total face value of RUB 10 bln and an additional issue of BO-07 with a total face value of RUB 2 bln
  - End-December 2014, the Bank placed subordinated Eurobonds at a nominal value of RUB 5 bln with the interest rate of 16.5% and a call option in 5.5 years.
  - Subsequent to the reporting date:
    - 24 March 2015, the Bank repaid the USD300 mln /EUR20 mln 1-year tranche of the dual currency syndicated loan raised in March 2014. The second USD 68 mln 1.5-year tranche falls due in September 2015.
    - 23 March 2015, the Bank placed its 5-year exchangetraded bonds series BO-09 with a face value of RUB 3 bln.

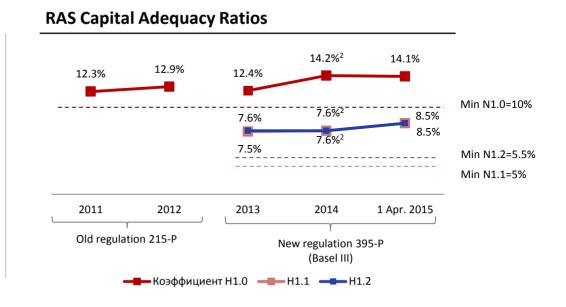
#### Customer deposits structure by currency



## **Strong capital position**



### IFRS Capital Adequacy Ratio<sup>1</sup>



### **Capital Injections Since 2010**

- Tier I capital injections by the current shareholders in the amount of RUB 23.6 bn, including RUB 5 mln Tier I capital from the principal shareholder LLC "Concern "ROSSIUM" in February 2015 (converted from the subordinated loan attracted in December 2014)
- Subordinated loans:
  - US\$20 mln from Black Sea Trade and Development Bank in 2010

- Subordinated bonds:
  - RUB 3 bn and RUB 2 bn subordinated bond issues in 2012 and 2013 respectively
  - US\$500 mln subordinated Eurobond issue in 2013
  - RUB 5 bn subordinated Eurobond issue in 2014



- Source: audited IFRS accounts for 2012-2014
- 1) Data as of YE2013 and YE2014 is calculated according to Basel III
- 2) RAS CAR calculation does not include adjustments on capital relief suggested by CBR in December 2014

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## **Key metrics of financial performance**

RUB, mln	2012	2013	2014	2013-2014 Change, %
Total assets	308,727	454,202	584,839	+28.8%
Loans to customers (gross)	205,933	317,860	394,191	+24.0%
Total equity	39,292	50,658	59,987	+18.4%
NPL / Gross loans	1.0%	1.3%	2.3%	-
Total provisions / NPL	238.9%	212.6%	178.4%	-
Tier 1 Capital Ratio	13.4%	10.2%	10.5%	-
Total CAR	15.8%	14.7%	15.8%	-
RUB, mln	YE2012	YE2013	YE2014	YE2013-YE2014 Change, %
RUB, mln Net interest income	<b>YE2012</b> 12,241	<b>YE2013</b> 17,380	<b>YE2014</b> 25,808	Change,
				Change, %
Net interest income	12,241	17,380	25,808	Change, % +48.5%
Net interest income Fee and commission income	12,241 4,283	17,380 7,205	25,808 9,102	Change, % +48.5% +26.3%
Net interest income Fee and commission income Net income	12,241 4,283 5,778	17,380 7,205 8,880	25,808 9,102 5,569	Change, % +48.5% +26.3%
Net interest income Fee and commission income Net income NIM	12,241 4,283 5,778 5.2%	17,380 7,205 8,880 5.2%	25,808 9,102 5,569 5.8%	Change, % +48.5% +26.3%





## Thank you

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